YOUR LOGO

Accelerating Women's Enterprise

Measuring Social Impact











Aims for today

- To consider the vision, mission and values for our social enterprises
- To explore the use of the Business Model Canvas as a tool for business planning
- To use the Social Enterprise Model canvas for our own ventures
- To think more about what types of social impact you want your ventures to make
- To consider a range of tools and techniques for evaluating effectiveness and measuring social impact
- To identify practical steps to measure the social impact in your new ventures and projects





How do we move forward? It's not rocket science. We need to worry less about doing what is important, and more about doing whatever we can ... The truth is that we can't know which act in the present will make the most difference in the future, but we can behave as if everything we do matters.

Gloria Steinem











What is a vision?

- Long term
- Inspirational
- Aspirational
- Clear and concise



What does the final destination look like? What is the change you are trying to create in the world? What would success look like?







What do you do? Where do you do it? Who do you do it with or for?

What is a mission?

- Statement on what organisation needs to do to achieve its vision
- Short to medium term
- Specific and actionable
- Shows how organisation is different from others





What are values?



Define what the organisation believes in Guide how the organisation should be run Show how people should behave Provide a moral direction to guide decision-making and standards





What are the Vision, Mission and Values of your enterprise?





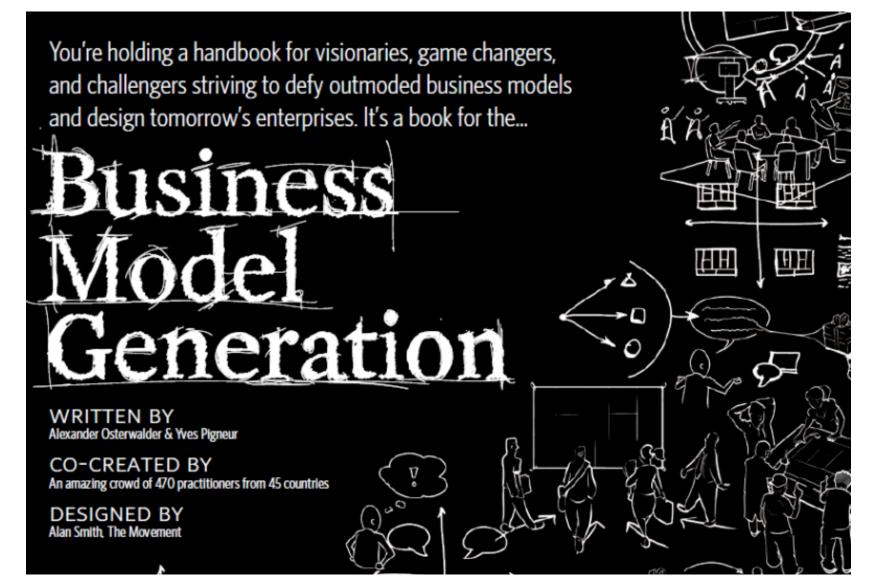


What is a business plan?

- A written document that describes in detail how a business or social enterprise – usually a new one – is going to achieve its goals
- Lays out a written plan from a marketing, financial and operational viewpoint
- Is revisited on a regular basis to see if goals have changed or evolved
- Can be useful for attracting funding or investment
- Good business plans should include an executive summary, products and services, financial planning, marketing strategy and analysis, financial planning, and a budget











What is a business model?

- All businesses or social enterprises need to have a plan to how to be successful, whether that is through generating a profit or making a social impact
- Includes a description of the goods or services that are being offered, why these are desirable to customers/clients, projected costs and sources of funding, marketing strategy, review of competition, and projections of revenues and impacts
- Business models could include direct sales (business-to-business or business-to-customer), franchising, advertising based, crowdsourcing, membership scheme

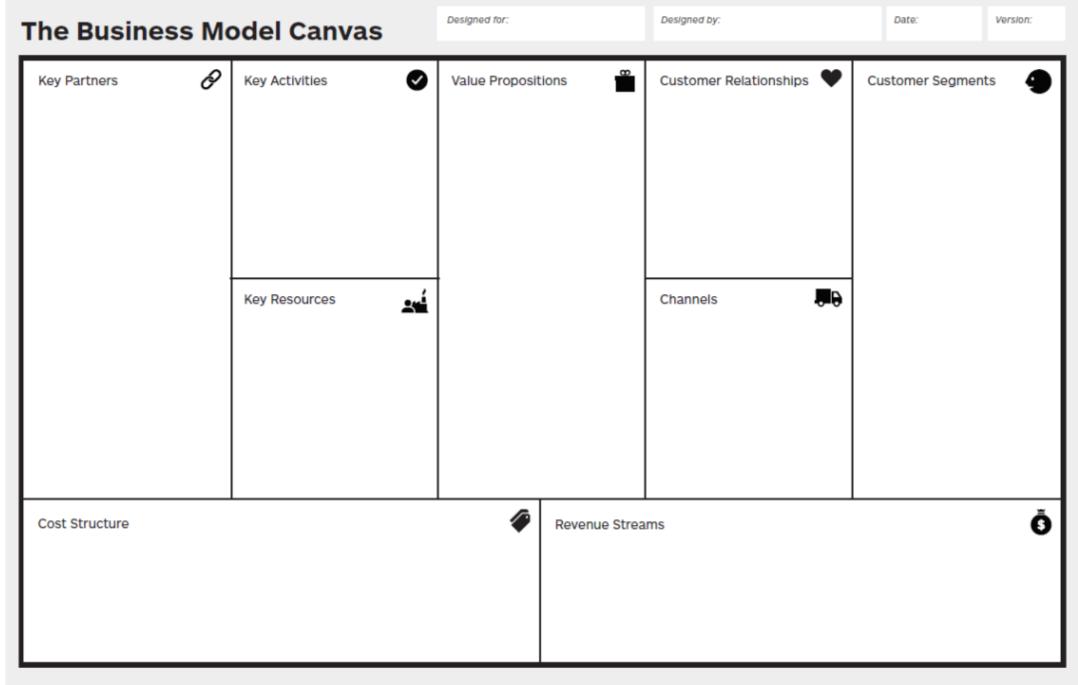


Business Model Canvas

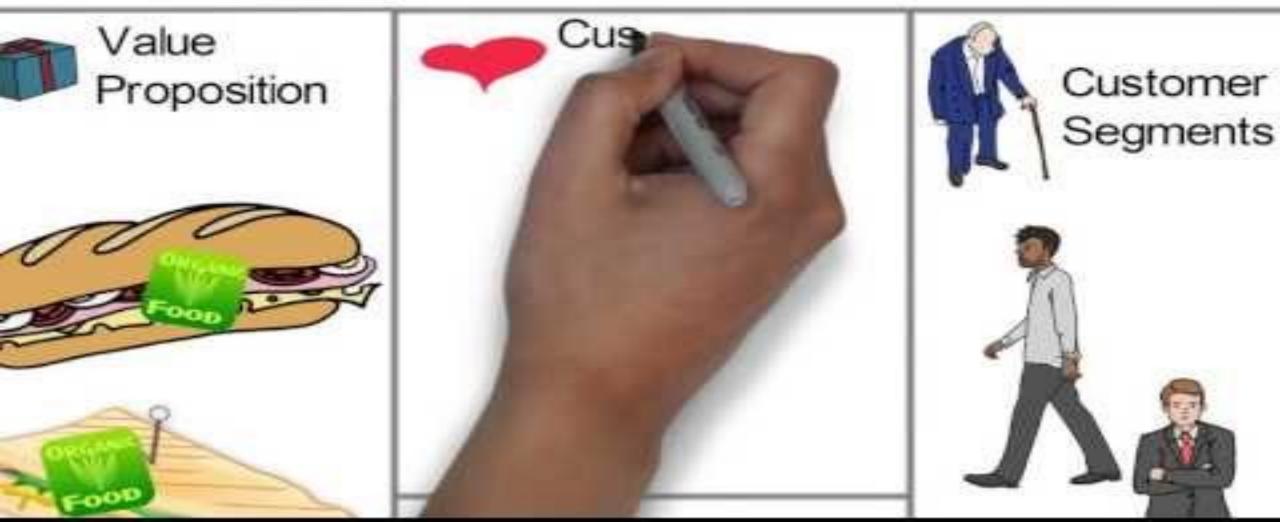
- Valuable strategic tool to conceptualise business models
- Visual framework for describing elements of a business plan
- Illustrates what a business does









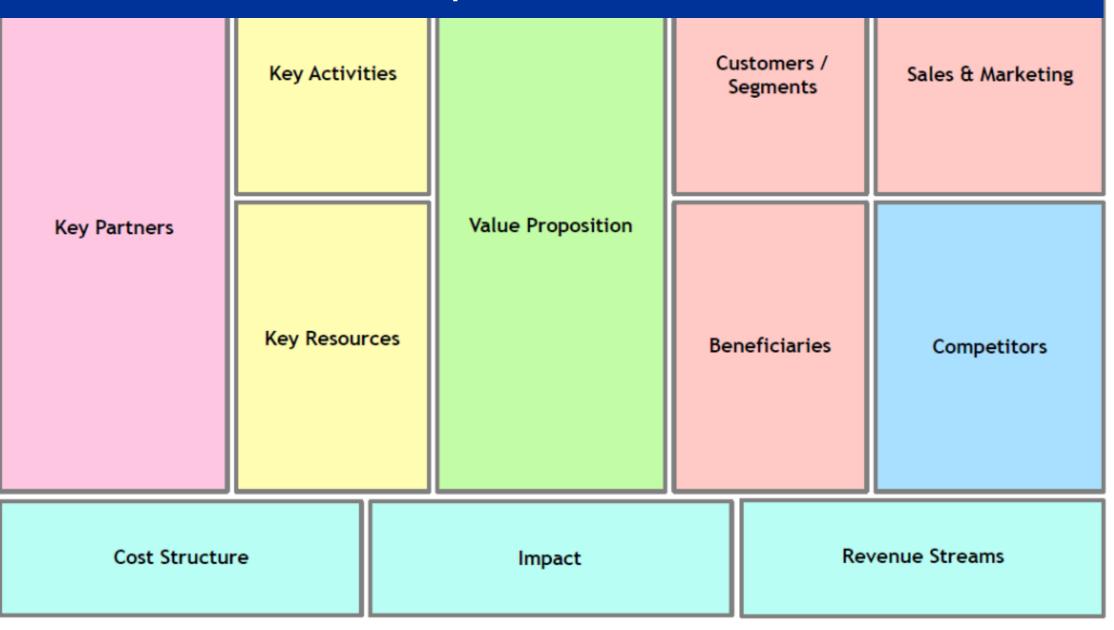


Coffee Break





Social Enterprise Model Canvas



Social Enterprise Model Canvas

Key Partners Q. Whose help do you have or need? Q. Who are your suppliers? Q. What are the key activities that your partners perform?	Key Activities Q. What key activities do your value propositions need? Q. What will you actually be doing? Q. How will it be delivered?		Value Propositions (definition; an innovation, service, or feature intended to make a company or product attractive to customers)	Q. Q. Fo cre Q. H	ustomers / Segments Who are your customers? or who are you eating value? fow well do you know them?	Sales & Marketing Q. What are your sales channels Q. How will you get your value proposition to market? Q. How well do you understand your market?
	Key Resou Q. What k resources do need? e.g. Brand, po staff, equipn premises, l	ey 9 you licies, hent,	Q. What are you offering? Q. Are there different offers? Q.What is unique about your offer? Q. What is the problem you're trying to fix?	Q. Wh from Q. W Q. Do ti Q.	eneficiaries to benefits most to what you are creating? There are they? you understand heir needs? Who are you ting impact for?	Competitors Q. Who does similar things to you? Q. Who could do? Q. How are you different?
			Impact 2. What outcomes are you aiming for? How do you know what you've achieved?		Revenue Streams Q. Where does your income come from? Q. What are your income generating products / services?	

Social Business Model Canvas of WOW Foundation

 Key Partners Municipality Chhatarpur (Resource provider) Agro Industry Chhatarpur (technology support for Biogas plants) Social Impact Lab at University of Southampton, UK (Knowledge partner, technology support) Tata Institute of Social Sciences Mumbai (Knowledge partner, incubator, funding support) Jawahar Navodaya Vidhyalaya Nowgong Chhatarpur (Volunteer support and resource provider) 	 Key Activities Collection and segregation of waste Channelizing recycling waste to recycling units Producing organic waste and distribution Biogas projects and maintenance Key Resources We have land to segregate 	 Value Propositions Providing regular waste collection(which reduces the waste disposal burden of households) Doorstep recyclable waste collection services (whenever customer want) Offering fare price for recyclable waste to households & offices Affordable Biogas plants construction (food waste and organic waste) Providing high quality organic manure to farmers and gardeners Giving fixed salary to scrap dealers and providing them social status 		Customer Relationships • Long term relationship • Trust oriented	Customer Segments Households (who generate waste) Hotels & Restaurants (produce food waste and vegetable waste) Government and private offices (produce recyclable waste-
	 we have rand to segregate waste and produce organic manure (given by municipality) Waste collection bicycles (2) Trained mason for Biogas plant construction Local Municipality support Local and international volunteer network Good network of farmers 			 Channels Web based recyclable waste collection platform (app, website) Local rag pickers Waste collectors Awareness Campaigns 	 paper, plastic etc.) Educational institutes (produce recyclable waste and food waste in dining hall) Farmers (produce agriculture waste, animal waste from cattle)
Cost Structure • Salary to employees (rag pickers and waste collectors) • Logistics cost to collect waste • Promotion and awareness campaign cost			 Revenue Streams Monthly waste collection fee from households and offices Income from Biogas projects Profit from recyclable waste (By selling it to recycling units) Income from selling organic manure to farmers & gardeners 		

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What is the Business Model for your enterprise?





Lunch Break





Defining Social Impact

It's about contributing to a greater good. Whether you're working for impact at the grassroots or systemic level, in your own community or globally, social impact is about working for positive change.

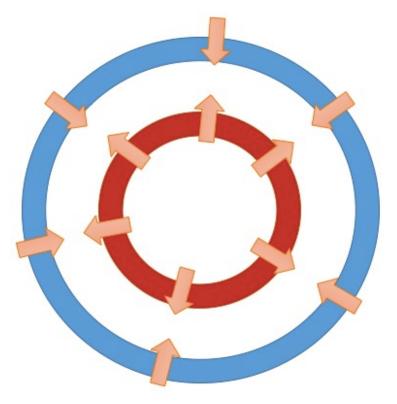
The Center for Social Impact Strategy 2017





Quick Thinking – Margolis Wheel

- Set up the chairs in two concentric circles
- Sit opposite a partner
- You will be asked a question
- The person on the INSIDE circle repeats the question
- The person on the OUTSIDE answers the question
- When the bell rings, the person on the inside sits still, and the person on the outside moves one chair to the right







Measuring Impact

• Working as small groups, how many different ways of measuring or evaluating social impact can you identify?

Put each one on a post-it note





How and why to use different tools









What did you think of today's session?

Formal module evaluation forms









